



## MINUTES OF PROCEEDINGS

OTTAWA, Wednesday, December 6, 2023  
(87)

[English]

The Standing Senate Committee on National Finance met this day at 6:47 p.m., in room W110, 1 Wellington St., the chair, the Honourable Percy Mockler, presiding.

*Members of the committee present:* The Honourable Senators Dagenais, Forest, Gignac, Loffreda, MacAdam, Marshall, Mockler, Pate and Smith (9).

*Participating in the meeting:* Shaowei Pu and André Léonard, analysts, Library of Parliament.

Pursuant to the order of reference adopted by the Senate on Tuesday, November 21, 2023, the committee continued its examination of the Supplementary Estimates (B) for the fiscal year ending March 31, 2024.

### WITNESSES:

#### *Global Affairs Canada:*

Shirley Carruthers, Assistant Deputy Minister and Chief Financial Officer, Corporate Planning, Finance and Information Technology;

Peter MacDougall, Assistant Deputy Minister, Global Issues and Development;

Amanda Strohan, Director General, Indo-Pacific Strategic Planning, Policy and Operations Bureau;

Kati Csaba, Executive Director, Ukraine Bureau;

Karim Morcos, Director, Israel, West Bank and Gaza.

#### *Fisheries and Oceans Canada:*

Richard Goodyear, Assistant Deputy Minister and Chief Financial Officer;

Adam Burns, Assistant Deputy Minister, Programs Sector;

Chad Ziai, Executive Director, Fisheries Protection Operations and Major Projects, Aquatic Ecosystems;

Bernard Vigneault, Director General, Ecosystem Sciences Directorate;

Jennifer Buie, Director General, Fisheries Resource Management.

*Canadian Coast Guard:*

Chris Henderson, Deputy Commissioner, Operations.

*Transport Canada:*

Ryan Pilgrim, Assistant Deputy Minister, Corporate Services and Chief Financial Officer;

Serge Bijimine, Assistant Deputy Minister, Policy;

Stephanie Hébert, Assistant Deputy Minister, Programs;

Lisa Setlakwe, Assistant Deputy Minister, Safety and Security;

Luis Miguel Izquierdo Martin, Acting Director General, Commercial and Procurement, High Frequency Rail.

*Department of National Defence and the Canadian Armed Forces:*

Cheri Crosby, Assistant Deputy Minister (Finance) and Chief Financial Officer;

Lieutenant-General Frances Allen, Vice Chief of the Defence Staff.

*Immigration, Refugees and Citizenship Canada:*

Nathalie Manseau, Assistant Deputy Minister and Chief Financial Officer;

Marie-Josée Dorion, Acting Assistant Deputy Minister, Service Delivery.

Shirley Carruthers, Richard Goodyear, Ryan Pilgrim, Cheri Crosby and Nathalie Manseau each made a statement and, together with Lisa Setlakwe, Jennifer Buie, Chris Henderson, Lieutenant-General Frances Allen and Serge Bijimine, answered questions.

At 8:39 p.m., the committee adjourned to the call of the chair.

*ATTEST:*

Mireille K. Aubé

*Clerk of the Committee*