



## MINUTES OF PROCEEDINGS

OTTAWA, Wednesday, November 30, 2022  
(29)

[English]

The Standing Senate Committee on Foreign Affairs and International Trade met this day at 4 p.m., in room C128, Senate of Canada Building, the chair, the Honourable Peter M. Boehm, presiding.

*Members of the committee present:* The Honourable Senators Boehm, Boniface, Coyle, Deacon (Ontario), Gerba, Greene, Harder, P.C., MacDonald, Ravalia, Richards and Woo (11).

*Participating in the meeting:* Nadia Faucher, Analyst, Library of Parliament.

Pursuant to the order of reference adopted by the Senate on Thursday, February 24, 2022, the committee continued its study of the Canadian foreign service and elements of the foreign policy machinery within Global Affairs Canada.

### WITNESSES:

#### *Department of National Defence and the Canadian Armed Forces:*

Major-General Blaise Frawley, Deputy Vice Chief of the Defence Staff;

Major-General Greg Smith, Director General International Security Policy, Assistant Deputy Minister (Policy).

#### *Treasury Board of Canada Secretariat:*

Marie-Chantal Girard, Senior Assistant Deputy Minister, Employee Relations and Total Compensation;

Simon Crabtree, Executive Director of Pension Policy, Programs and Total Compensation, Employee Relations and Total Compensation Sector (by videoconference);

Aline Taillefer-McLaren, Senior Director of the Union Engagement and the National Joint Council Support, Employee Relations and Total Compensation Sector.

*Privy Council Office:*

Allen Sutherland, Assistant Secretary to the Cabinet, Machinery of Government and Democratic Institutions.

*As an individual:*

Doreen Steidle, Ambassador (retired).

Major-General Blaise Frawley and Major-General Greg Smith made a statement together and answered questions.

At 4:58 p.m., the committee suspended.

At 5:02 p.m., the committee resumed.

Doreen Steidle, Marie-Chantal Girard and Allen Sutherland each made a statement and, together with Aline Taillefer-McLaren, answered questions.

At 6:01 p.m., the committee adjourned to the call of the chair.

*ATTEST:*

Gaëtane Lemay

*Clerk of the Committee*