



MINUTES OF PROCEEDINGS

OTTAWA, Tuesday, March 24, 2026
(36)

[English]

The Standing Senate Committee on National Finance met this day at 3:01 p.m., in room B45, Senate of Canada Building, the chair, the Honourable Claude Carignan, P.C., presiding.

Members of the committee present: The Honourable Senators Cardozo, Carignan, P.C., Dalphond, Forest, Galvez, Gignac, Hébert, MacAdam and Ross (9).

Other senators present: The Honourable Senator Papatello (1).

Participating in the meeting: Michaël Lambert-Racine and André Léonard, Analysts, Library of Parliament.

Pursuant to the order of reference adopted by the Senate on Tuesday, February 24, 2026, the committee began its examination of the Supplementary Estimates (C) for the fiscal year ending March 31, 2026.

WITNESSES:

Indigenous Services Canada:

Marc Geoffrion, Deputy Chief Financial Officer, Chief Financial Officer Sector;

Candice St-Aubin, Senior Assistant Deputy Minister, Strategic Policies and Partnerships;

Nelson Barbosa, Director General, Infrastructure and Governance;

Karen Campbell, Acting Assistant Deputy Minister, Children, Families and Learning.

Crown-Indigenous Relations and Northern Affairs Canada:

Manon Nadeau-Beaulieu, Assistant Deputy Minister and Chief Financial Officer;

Danielle White, Senior Assistant Deputy Minister, Treaties and Aboriginal Government;

Georgina Lloyd, Assistant Deputy Minister, Northern Affairs Organization.

Marc Geoffrion and Manon Nadeau-Beaulieu each made a statement and, together with Karen Campbell, Danielle White, Georgina Lloyd, Candice St-Aubin and Nelson Barbosa, answered questions.

At 3:53 p.m., the committee adjourned to the call of the chair.

ATTEST:

Sara Gajic

Clerk of the Committee