



MINUTES OF PROCEEDINGS

OTTAWA, Tuesday, December 9, 2025
(16)

[English]

The Standing Senate Committee on Transport and Communications met this day at 9 a.m., in room B45, Senate of Canada Building, the chair, the Honourable Larry W. Smith, presiding.

Members of the committee present: The Honourable Senators Arnold, Aucoin, Cormier, Dasko, Lewis, Miville-Dechêne, Mohamed, Quinn, Simons and Smith (10).

Participating in the meeting: Geneviève Gosselin and Marion Ménard, Analysts, Library of Parliament.

Pursuant to the order of reference adopted by the Senate on Wednesday, November 26, 2025, the committee continued its consideration of the subject matter of those elements contained in Divisions 1, 2, 24, 28 and 29 of Part 5 of Bill C-15, An Act to implement certain provisions of the budget tabled in Parliament on November 4, 2025. (Topic: Division 1 of Part 5)

WITNESSES:

Transport Canada:

Vincent Robitaille, Assistant Deputy Minister, Major Projects.

Public Service and Procurement Canada:

Linda Jenkyn, Director General, National Capital Area Portfolio and Accommodations Management
(by videoconference).

Alto:

Martin Imbleau, President and Chief Executive Officer.

Impact Assessment Agency of Canada:

Stéphanie Johnson, Director General, Strategic Integration.

Department of Justice Canada:

Josée Thibodeau, General Counsel, Commercial Law Team, Transport and Infrastructure Legal Services.

As individuals:

Ahmed El-Geneidy, Tier 1 Canada Research Chair, Public Transport Planning and Operation and Professor of Transport, School of Urban Planning, McGill University (*by videoconference*);

Lavagnon Ika, Professor of Project Management, Telfer School of Management, University of Ottawa;

Anneke Smit, Associate Professor, Director, Centre for Cities, University of Windsor.

Vincent Robitaille, Linda Jenkyn, Stéphanie Johnson and Martin Imbleau each made a statement and, together with Josée Thibodeau, answered questions.

At 10:04 a.m., the committee suspended.

At 10:10 a.m., the committee resumed.

Ahmed El-Geneidy, Lavagnon Ika and Anneke Smit each made a statement and answered questions.

At 10:58 a.m., the committee adjourned to the call of the chair.

ATTEST:

Andrea Mugny

Clerk of the Committee