



Appendix I: Parmalat Canada



Plants			
1. Calgary, AB	5. St. Claude, MB	9. Rakey (Toronto), ON	13. Winchester, ON
2. Lethbridge, AB	6. Thunder Bay, ON	10. Niagara on the Lake, ON	14. Laverlochère, QC
3. Winnipeg, MB	7. Sudbury, ON	11. Mitchell, ON	15. Montréal, QC
4. Grunthal, MB	8. Brampton, ON	12. Belleville, ON	16. Victoriaville, QC

Corporate Offices
17. 405 TWM, Toronto, ON
18. Research & Development, London, ON

Distribution Centres
19. Mississauga, ON
20. Belleville, ON



Appendix II: Dairy Prices

The graph below shows the trend and compares the consumer price indices (CPI) for all items, all for and dairy only since 2005.

- The CPI for dairy became flat in 2011-2012 and then started declining
- In the meantime, milk component prices increased steadily
- Class 3b +9% between Jan 2012 and Dec 2018
- CPI for all foods increased 15% during the same period

